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April 25, 2011

City of Whitewater  
Whitewater, Wisconsin

In planning and performing our audit of the financial statements of the City of Whitewater, Wisconsin for the year ended December 31, 2010, we considered the City's internal control as basis for designing our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on the internal control.

Our comments are summarized on the following page. This letter does not affect our report dated April 25, 2011, on the financial statements of City of Whitewater, Wisconsin.

We will be pleased to discuss these comments in further detail at your convenience. We thank the City staff for help during the audit and we welcome any questions you have concerning the audit or other financial matters.

*Johnson Block & Company, Inc.*

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Certified Public Accountants  
Madison, Wisconsin

## **CURRENT YEAR COMMENTS**

### **TIF 4 Advance from the CDA**

The City's TIF 4 received an advance of \$750,000 from the CDA. The proceeds of the advance were used to finance the innovation center. The assets of the innovation center were transferred over to the CDA. We recommend that the City and CDA formalize the terms of the advance including interest. Given the level of debt service with the City's TIF District, any payments on the advance would most likely need to be deferred.

### **University Technology Park Board**

The City and CDA have a memorandum of understanding regarding the operation of the Technology Park and Innovation Center. We recommend that the City establish a separate fund for this activity. This may be considered a component unit of the City.

## **PRIOR YEAR COMMENTS**

### **Future Accounting Standard**

We previously commented on a new accounting standard. The Governmental Accounting Standards Board recently issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions effective for periods beginning after June 15, 2010. Some of the major changes are as follows:

#### A) Governmental Fund Balance Reporting

The reporting of governmental fund balances as reserved, unreserved or designated will be replaced with five possible classifications of governmental fund balances. They are as follows:

- Nonspendable Fund Balance
- Restricted Fund Balance
- Committed Fund Balance
- Assigned Fund Balance
- Unassigned Fund Balance

The goal of these new classifications is to report governmental balances based on a hierarchy that shows, from the highest to the lowest, the level or form of constraints on fund balance and, accordingly, the extent to which the government is bound to honor them.

In order to report fund balance as committed, the amounts must be constrained for a specific purpose by the government using its highest level of decision-making authority. It would require action by the same group to remove or change the constraints placed on the resources. In addition, action to constrain resources must occur prior to year-end; however, the amount can be determined in the subsequent period.

Statement No. 54 requires fund balances to be restated for the prior year when comparative financial statements are presented.

## B) Fund Definition

The most significant change is the definition of a special revenue fund. The definition under GASB No. 54 is: "Special revenue funds are used to account and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specific purposes other than debt service or capital projects. The basis for the special revenue fund should be from a revenue source that is either restricted or committed. That restricted or committed revenue source should be expected to represent a substantial portion of the inflows reported in that fund. Those that do not have a significant committed revenue source or that receive most or all of their revenue as a transfer from another fund would likely not meet the revised definition for a special revenue fund and would then be reported in the general fund.

## C) Disclosure

The new standard requires disclosure of:

- a description of the authority for and actions that lead to committed and assigned fund balance.
- the government's policy regarding order of spending for committed, assigned and unassigned funds.
- description of any formally adopted minimum fund balance policies.
- purpose of each major special revenue fund and which revenues or other sources are reported in each of those funds.

### Actions to consider before year end in the year of implementation

- In order to report fund balance as committed, the government's highest level of decision making authority must act to establish committed fund balances, including stabilization arrangements.
- Decide which person(s) have direct or delegated authority to assign fund balance.
- Review any formal minimum fund balance policy and possible changes required as it relates to this new standard.
- Determine if special revenue funds meet the revised definition in the standard.
- Establish a policy on the order in which unrestricted resources are to be used when any of these amounts are available for expenditure. If no policy exists, the default assumes committed funds are used first, followed by assigned and then unassigned amounts.

### **Budgeted Revenues**

We previously recommend the City review its 2010 budget and determine if several revenue sources including interest income, fines and forfeitures, parking violations and ambulance fee revenues were on target. It appears that interest income and the fines have been adjusted. The City's 2010 ambulance fees and municipal court revenues were short of budget projections.

## **Cash and Investments - Custodial Credit Risk**

We previously recommended that the City reviews its insurance limits at local financial institutions. The City has a significant amount of cash and investments at local financial institutions that are above the FDIC and State Deposit Guarantee Fund insurance levels.

For 2010, the City had collateral agreements and an account that was insured under the FDIC Transaction Account Guaranty (TAG) program. This program expired on December 31, 2010 and was replaced by the Dodd-Frank Act that fully insures checking accounts with no interest rate. The Dodd-Frank Act is in effect through December 31, 2012. The City should be aware that some banks have opted out of these programs and this coverage does not apply to those that have. The City should again review its insurance coverage. Its cash balances will fluctuate with large borrowings.

## **Utility Rates**

### **Sewer**

We previously recommended that the City review and monitor its sewer rates to a level sufficient to meet coverage ratios. Rates were updated on annually. The debt coverage requirement was met in 2010. The Sewer Utility's cash flow appeared adequate in 2010. However, the City is still in the process of implementing a \$5.56 million upgrade and will have additional borrowings in 2011. As a result, the Sewer Utility may need to increase rates more significantly.

The Sewer Utility incurred an operating loss of \$186,412 in 2010. A significant reason for the operating loss was non-cash depreciation expense of \$878,440. To eliminate the operating loss, Sewer revenues would need to be approximately 10% higher.

### **Water**

We previously recommend that the utility pursue a conventional rate study with the Public Service Commission. The utility is currently undertaking this study and rates are anticipated to be adjusted in 2011.

## **Internal Accounting Controls**

### **Departmental Controls**

The size of your organization sometimes precludes complete separation of duties. The City has implemented a number of compensating controls such as requiring approval of invoices from department heads, the Finance Director and Council and the Finance Director reviewing bank reconciliations and journal entries. However, we noted the following item:

- We did note at times the same personnel performed billing and receipting functions. To the extent possible, these should be segregated.